

# 2009/10 General Fund Variance Analysis

# APPENDIX D

		VALUE				
FACTORS INFLUENCING OUTTURN		£	£			
1	One-off windfalls and unforeseeable savings	(609,259)				
2	Demand led variances	(266,829)				
3	Efficiency savings	(383,330)				
4	Service changes and reductions (inclng delays)	(157,510)				
5	Budget setting issues / errors	(230,152)				
6	Year end adjustments	1,494,854				
7	Other variances (including where reasons are being clarified)	(92,417)	(244,643)			
<b>DETAILED VARIANCE BY SERVICE AREA</b>		£	£	PRT QTR4 Projection £	C/Fwd Request £	Ongoing? £
		Adverse or (Favourable)				
<b>CHIEF EXECUTIVE</b>						
<b>Democratic Services</b>						
4	Electoral Registration : saving on electoral promotions whilst Elections Officer post vacant	(25,300)		(27,100)		
3	Democratic Representation : savings on catering, travel and overview & scrutiny costs	(8,900)				(2,000)
1	Youth Games : refund of grant from previous years	(5,235)		(5,200)	5,200	
4	Civic & Mayoral Expenses : Reduced number of mayoral functions within year	(6,000)		(6,300)		
4	Staffing Costs : Savings for Maternity Leave/external contributions	(8,787)		(9,000)		
7	Other Miscellaneous Variances	1,267	(52,955)	5,100		
<b>Legal &amp; Human Resources</b>						
4	Employee Savings : Maternity Leave / Turnover	(17,850)		(17,900)		
4	Corporate Training : Decision to delay Management Training	(7,814)		(9,000)		
3	Consultants costs	(8,802)				
2	Premises Licences : fewer applications	6,841		7,400		
2	Various Licensing Income	(5,804)				
2	Taxi Inspections : staff recharges	(5,926)				
3	Legal Books & Periodicals : review undertaken and savings achieved	(5,608)		(5,600)		(5,000)
2	Legal & Court Costs : Counsel fees in respect of Town Green application	5,824		9,400		
7	Other Miscellaneous Variances	280	(38,859)	6,000		
<b>Management Team</b>						
7	Other Miscellaneous Variances	1,886	1,886			
<b>COMMUNITY SERVICES</b>						
<b>Environmental Services</b>						
3	Management & Admin : employees savings	(12,370)		(10,000)		
2	Electricity (meter reading errors by supplier)	8,861		9,000		
3	Vehicles : leases, fuel and maintenance savings, net of renewals contributions	(106,911)		(49,000)		?
2	Bulky Waste Collection : Income (fewer collections than estimated)	11,769		10,000		10,000
2	Grounds Maintenance : employees and rechargeable works	(68,488)		(10,000)		(10,000)
3	Street Cleaning : employee savings	(14,103)		(15,200)		(12,000)
3	Public Conveniences : employee savings	(12,348)		(5,400)		
3	Three Stream Waste : employee savings	(51,856)		(45,600)		
3	Trade Refuse : employees, reduced tonnage and retained / additional income	(36,734)		(10,800)		(10,000)
2	Building Cleaning : Reduced level of Equal Pay Claims	(64,363)		(64,000)		
5	Highways additional surplus	(72,007)		(55,000)		?
7	Other Miscellaneous Variances	(20,384)	(438,934)			
<b>Health &amp; Strategic Housing</b>						
3	Private Rented Sector Activity : employee savings	(6,625)		(6,600)		
2	Private Rented Sector Activity: increased demand for HMO and Accredited properties	(6,914)				
3	Strategic Hsg Mgt & Admin : employee savings	(4,198)		(14,600)		
7	Env Protection : slippage in expenditure but reduced fees due to change in charging policy	(5,923)		6,800		9,000
1	Homelessness: employee savings and additional Government Grant	(29,101)		(8,000)	20,000	
3	Food Safety : employee savings	(4,415)				(4,600)
3	Health & Safety Enforcement : Purchase of Computer Software/equipment delayed	(4,527)				
2	Cemeteries : additional income net of additional grounds maintenance costs	(29,542)				(20,000)
2	Pest Control : income down due to adverse weather conditions reducing demand	8,189		7,700		
4	Pest Control : reduced sewer baiting income due to staff availability	9,203				
3	Environmental Health Mgt & Admin : employee savings	(15,091)		(14,600)		(21,000)
7	Other Miscellaneous Variances	(7,456)	(96,400)			
<b>FINANCE AND PERFORMANCE</b>						
<b>Financial Services</b>						
3	Revenues & Benefits : employee savings	(19,707)		(19,000)		
1	NNDR : unused element of new burden grant	(8,247)		(8,200)		
1	Council Tax : additional grant towards consultants costs	(9,600)				
2	NNDR & Council Tax : additional legal and bailiffs fees	13,019				
4	Council Tax : additional postage costs	9,134				
6	Risk Management Reserve : reduced contribution from Reserve	9,300				
1	Central Expenses : Pensions (expected redundancy not actioned)	(9,489)				
6	Central Expenses : additional contrib to Insurance Provision to cover estimated liabilities	59,000				
6	Project Implementation Reserve : Contrib from Reserve (Work delays and vacant posts)	67,233				
6	Renewals Reserve : Contrib from Reserve (Reduced IT Software funding)	21,093				
7	Other Miscellaneous Variances	11,281	143,017	(10,000)		
<b>Information and Customer Services</b>						
3	Printing & Copying Equipment - changes to technology produced additional savings	(14,872)		(4,800)		(10,000)
2	Equipment Maintenance : Project with Preston CC Delayed	(16,610)		(16,600)	16,600	
1	Telephone Maintenance : one off savings relating to previous years	(12,250)				(10,000)
7	Other Miscellaneous Variances	(8,437)	(52,169)			

	£	£	PRT QTR4 Projection £	C/Fwd Request £	Ongoing? £
<b>DETAILED VARIANCE BY SERVICE AREA</b>					
		Adverse or (Favourable)			
<b>REGENERATION</b>					
<b>Community Engagement</b>					
7 Programme Mgt & External Funds Team : employee savings	(14,524)				
7 Communications M&A : recovery of staff costs / Council Magazine income not achieved	10,974				
4 Customer Services M&A : employee savings	(6,738)		(6,800)		
4 Customer Insight	(6,610)			6,600	
4 Community Engagement M&A : employee savings and redundant staff leaving early	(19,909)		(15,800)		
4 Tourism Advertising & Publications : miscellaneous advertising	(5,408)				
2 Holiday activities programme : one off printing savings and additional admissions income	(5,049)				
4 Playschemes : reduced provision due to recruitment issues	(8,059)		(8,200)		
6 Community Cohesion : funded from Reserve and offset by reduced contribution	(21,000)				
7 Local Strategic Partnership : Grant expenditure included LSP Assistant but post not filled	11,038				
5 Tourism service M&A : increase in redundancy costs	12,439				
4 Happy Mount Park : delayed maintenance spend	(3,000)			3,000	
5 Happy Mount Park : changes to concessions income	5,460				?
7 Hornby Pool : employee savings	(6,481)				
7 Carnforth Pool : employee savings and reduced income re cancelled classes	(10,858)				
7 Heysham Pool : employee savings	(4,723)				
2 Dome : additional cost of ice rink and cancellation of shows	12,842				
7 Salt Ayre Sports Centre target savings not achieved	49,097		47,200		
7 Other Miscellaneous Variances	(14,845)	(25,354)	(15,900)		
<b>Regeneration &amp; Policy</b>					
3 Building Control : employee and redundancy payment savings	(46,330)				
2 Building regulations : additional income	(8,680)				
1 Middleton Wood Shell ICI : R&M and electricity savings	(6,601)				
4 Regeneration Team : employee savings	(17,274)				
4 LDF : consultancy and underspend on general services	(38,544)			11,400	
7 Planning M&A : consultancy, advertising and employee savings	(33,733)		(10,700)		
4 Cycle Tracks : R&M underspend	(4,554)				
5 Coast Protection : employee saving and additional capital salaries income	(37,468)				
1 Sea defence works : windfall income from wind farm	(9,260)		(9,300)		
1 Critical ordinary watercourses : R&M savings and additional legacy income	(17,133)		(10,300)		
2 Development Control : additional fee income	(122,554)		(117,800)		
5 Winning Back West End : recharge towards costs for Exemplar Project Properties	(51,950)			24,100	
7 Other Miscellaneous Variances	(7,661)	(401,741)			
<b>Property Services</b>					
7 Off Street Parking : utilities costs savings and reduced spend on cash collection	(24,302)		(8,100)		?
1 Charter Market : additional rental income	(5,217)				
2 Lancaster Market : utilities costs savings and reduced income from stalls rent/service charges	22,526		26,100		?
3 Office Support : employee savings and reduced spend on supplies and services	(9,933)				
2 Municipal Bldgs : energy certificates underspend/extra room hire and refreshments income	(37,113)		(52,800)		?
5 Lancaster Town Hall : utilities costs savings and building cleaning savings	(19,841)				?
5 Computer Annex : utilities due to reduced price being negotiated	(6,516)				?
5 Morecambe Town Hall : utilities due to reduced price being negotiated	(22,872)				?
5 Palatine Hall : utilities costs savings	(5,111)				?
1 Commercial properties : previous years rates rebate	(9,089)				
1 Commercial properties : anticipated rent reduction did not materialise	(19,000)		(19,000)		?
1 Derelict Land : windfall income re cable easement	(16,510)		(16,500)		
1 Commercial Land : dilapidation income higher than expected	(5,300)		(5,300)		
1 Miscellaneous Land : de: minimis capital receipts	(15,380)				
5 Ryelands House : correction of service charge	11,785		10,600		
5 St Leonards House : utilities costs savings	(19,346)		(20,600)		?
5 Lancaster Bus Station : back rent and income not budgeted for	(24,725)		(18,000)		(16,100)
2 Morecambe Market : additional stall rent income	(5,325)				
1 Concessionary Travel : based on estimated outturn and pooling arrangements	(345,823)		8,400		?
2 Property Services R&M : City Museum and LTH ceiling repairs	19,668				
7 Other Miscellaneous Variances	(7,622)	(545,045)			
<b>CORPORATE ACCOUNTS</b>					
<b>Corporate Accounts</b>					
1 Corporate Management : Government Grants (Council Tax)	(10,445)			5,300	
1 Corporate Management : net additional income from VAT reclaim	(58,409)		(37,000)		
1 Other Government Grants : New Burdens Grant	(17,172)			16,800	
6 Reconciling Items : Minimum Revenue Provision (Increase due to Asset Life Method)	13,000				
6 Restructuring Reserve : Contributions from Reserve (Reduction in number of Redundancies)	39,100				
6 Contribution to Revenue Support Reserve	800,000				
6 Net impact of Icelandic Investment impairment transactions	507,128				
7 Other Miscellaneous Variances	(11,290)	1,261,912	(8,600)		
<b>TOTAL NET UNDERSPEND</b>		(244,643)	(674,500)	109,000	(101,700)
<b>Total Provisional Carry Forward Requests</b>			109,000		
<b>TOTAL NET UNDERSPEND, ASSUMING ALL CARRY FORWARD REQUESTS APPROVED</b>			(135,643)		